## FEDERAL UTILITY PARTNERSHIP WORKING GROUP SEMINAR

May 18-19, 2016 Cincinnati, OH

FPL
Best Practices for ECM Selection
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May 18, 2016











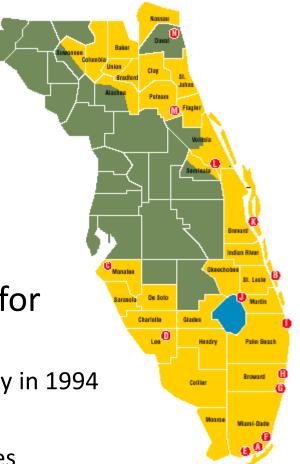






### **FPL Fun Facts**

- **Service Territory**
- Service Area
  Power Plants
- Part of the NextEra Energy family
  - NextEra Energy Resources
  - NextEra Energy Solutions
  - GEXA
  - FPL (Utility)
- 3rd largest investor-owned utility
  - Lowest Electric Rates in the State
- Providing Performance Contracting for over 25 years
  - Executed the first BOA for energy efficiency in 1994
  - Completed 60 individual UESC projects
  - Worked with 10 different Agencies/Services





## Best Practices for ECM Selection



## **Utility Energy Services Contract**

Limited Source Contract with the serving utility based on demonstrating the performance of the installed equipment and systems.

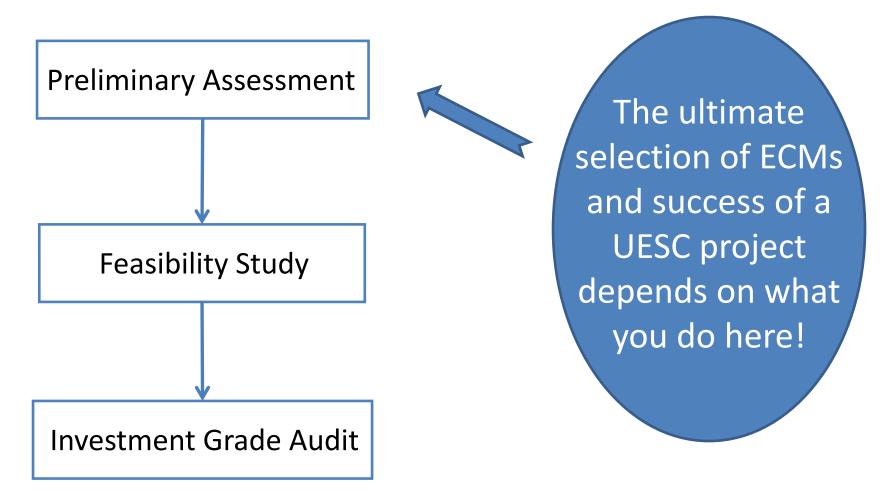
Can be included under the Presidential Performance Contracting Challenge (PPCC).







## Typical UESC Development Process





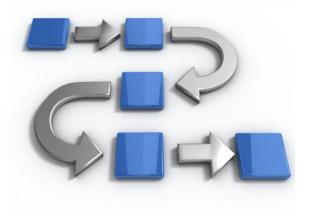
## Qualities of a Successful UESC

- Meets all legal and program requirements
  - ECMs save energy/water/cost
  - Dollar savings exceed finance payments
  - Appropriate level of Performance Assurance
- Comprehensive in ECMs
- Solves facility O&M Issues
- IS SELLABLE!!!!!
- PERFORMS!!!!!



#### **Before You Start**

- Understand roles and responsibilities of the "Team" Secure team commitment
- Locate decision makers. Get them on board
- Agree on a reasonable timeline
- Continuous, clear, recorded communication
- Understand processes and expectations





## **Example of Process Expectations**

#### **60% Design Report:**

- Report content and organization based on ESPC Contract Section H.5
  - Output to include revised ECM list with revised cost and savings based on the review of the 30% and additional investigation, analysis and data collection
    - Finalized Scope of Work for each ECM
    - Proposed construction schedule
    - M&V plan
    - Finalized data gathering from metering and loggers.
    - Finalized bid and design documents
    - Finalized baselines
- <u>Pricing</u> based on finalized scope by FPL estimator and discussions with vendors/potential subs
- <u>Savings</u> based on revised ECM scope, finalized data/metering information, and engineering calculations/assumptions.



## Preliminary Assessment

- Provide a <u>comprehensive</u> menu of potential ECMs with preliminary savings analysis and pricing.
- Allows the Customer to pick and choose the appropriate ECMs to further develop in later project stages.



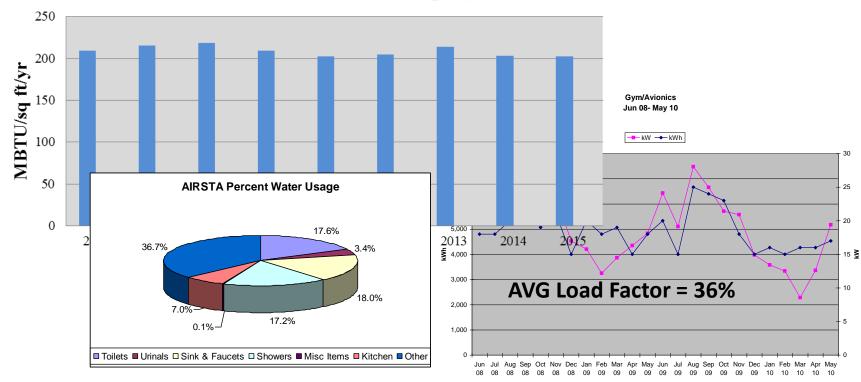


### Where to Start?



Understand current usage patterns

#### Miami VAMC - EUI (MBTU/sq ft/yr)



#### Where to Start?

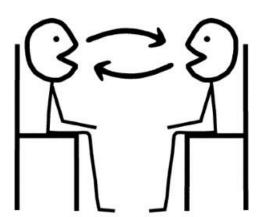
- Facility's 5 year capital improvement plan
- Recent energy audits and RCx reports

#### TALK TO EVERYONE!

Facility Engineers
Maintenance Personnel
Food Service
Housekeeping

Occupants/Users/Stakeholders

Management





## Keys to PA Development

- Comprehensive and complete
- Solves on-going O&M problems
- Takes advantage of bundling
- Includes leading edge technologies

 Include solutions for as many people, functions, departments....as possible.



## Keys to PA Development

#### Its not just about energy/water savings!

- Its about the Mission
- Its about the Pain
  - »Maintenance
  - **»**Operations
  - »Housekeeping
  - **»**Staffing
  - **»**Budgets





## Make Your Project Comprehensive

#### **ECM Technical Categories**

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Technical Category	Description
TC-1	Boiler Plant Improvements
TC-2	Chiller Plant Improvements
TC-3	Building Automation Systems
TC-4	Heating, Ventilation, and Air Conditioning
TC-5	Lighting Improvements
TC-6	Building Envelope
TC-7	Chiller Water, Hot Water and Steam Distribution Systems
TC-8	Electric Motors and Drives
TC-9	Refrigeration
TC-10	Distributed Generation
TC-11	Renewable Energy Systems
TC-12	Energy/Utility Distribution Systems
TC-13	Water and Sewer Conservation
TC-14	Electrical Peak Shaving/Load Shifting
TC-15	Cost Reduction Through Rate Adjustment
TC-16	Energy Related Process Improvements
TC-17	Commissioning
TC-18	Advanced Metering Systems
TC-19	Appliance/Plug Load Reductions
TC-20	Future



# Preliminary Assessment Pieces/Parts

- Complete, well organized document
- Provide honest defendable costs and savings
  - Properly competed subcontractors
  - ESCO Costs (Development, PM, CM...) within range/average
  - Rates (off-on peak \$/kWh) (kWh vs. kWd)
- Focused on the benefits to the customer rather than the savings.



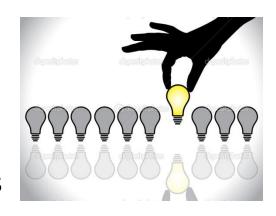
## Post Preliminary Assessment

- Negotiate concise list of Valued ECMs
  - Discussions with multiple stakeholders
  - Buy-in from upper management
- Negotiate appropriate level of Post Acceptance Activities
  - Commissioning/Training
  - Performance Assurance
  - O&M (self performed or annual service plans)



#### **ECM Selection**

- Customer/site driven (Agency supported)
  - Solve O&M problems
  - Solve mission related issues
  - Relieve budgetary constraints
    - Consider Annual Service Contracts
    - Long life equipment
    - Mass replacements
- Reduces energy/water costs



## ECM Selection (tips)

- Take full advantage of smart metering and building automation systems
  - Include automated "continuous monitoring"
    - Event/failure notification
    - Preventative maintenance
    - Performance Assurance

**Sustainable Energy Savings** 

Bundle bundle bundle.



## **Key Highlights**

- Understand with whom and what you are doing before you do it.
- Look for solutions to facility O&M problems
- Spread the benefits
  - Cultivate and expand project advocates
  - Foster their assistance in the solution
- Stress the benefits to the user/mission rather than the savings

